McKinsey Quarterly

An open road for life insurance

Vivek Agrawal, Guillaume de Gantès, and Pete Walker

Purchases of life insurance surge at a relatively high income threshold.

The inflection point for market takeoff in life insurance is relatively high: sales rarely surge until GDP per capita reaches about \$30,000. Higher income levels, particularly when reinforced by cultural preferences for locking in financial security, correlate strongly with insurance-market penetration. As emerging markets get richer over the next decade, they will fuel more than

80 percent of life-insurance companies' global growth.

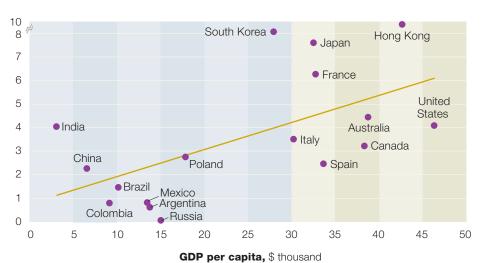
Vivek Agrawal is a director in McKinsey's Tokyo office, **Guillaume de Gantès** is a principal in the Jakarta office, and **Pete Walker** is a director in the New York office.

For more on our research, see "Life journey: Winning in the life-insurance market," March 2014, on mckinsey.com.

While far from deterministic, GDP per capita above \$30,000 seems to correlate with higher life-insurance penetration.

Life-insurance penetration,

gross written premiums as share of GDP, %



Source: Swiss Re; CIA World Factbook; McKinsey analysis